

DREXEL UNIVERSITY &  
UNIVERSITY OF PITTSBURGH



## Butler County

Report of the Cross-Systems Mapping Workshop

February 8<sup>th</sup> & 9<sup>th</sup>, 2012

Transforming Services  
for Persons with Mental Illness in  
Contact with the Criminal Justice System

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## Butler County, Pennsylvania

### Transforming Services for Persons with Mental Illness in Contact with the Criminal Justice System

#### Introduction

The purpose of this report is to provide a summary of the Pennsylvania Mental Health and Justice Center of Excellence *Cross-Systems Mapping* workshop held in Butler County on February 8<sup>th</sup> and 9<sup>th</sup> 2012 at the Butler County Staff Development Center. The Butler County Criminal Justice Advisory Committee (CJAB) hosted the workshop as part of an ongoing process of developing collaborative systems of support for individuals who have mental illness and who come in contact with criminal justice. This report (and accompanying electronic file) includes:

- A brief review of the origins and background for the workshop;
- A summary of the information gathered at the workshop;
- A cross-systems intercept map as developed by the group during the workshop;
- A description of each intercept along with identified gaps and opportunities;
- An action planning matrix as developed by the group; and
- Observations, comments, and recommendations to help Butler County achieve its goals.

#### Background

Butler County Criminal Justice Advisory Board (CJAB) and multiple other stakeholders requested the Center of Excellence *Cross-Systems Mapping* workshop to promote progress in addressing criminal justice diversion and treatment needs of adults with mental illness in contact with the criminal justice system. As part of the workshop, they were requested to provide assistance to Butler County with:

- Creation of a map indicating points of interface among all relevant Butler County systems;
- Identification of resources, gaps, and barriers in the existing systems; and
- Development of priorities to promote progress in addressing the criminal justice diversion and treatment needs of adults with mental illness in contact with the criminal justice system.

Prior to the workshops, the Center of Excellence gathered information about Butler County through a *Community Collaboration Questionnaire* and collection of documents relevant to the population.

The participants in the workshops included 24 individuals representing multiple stakeholder systems including mental health, substance abuse treatment, human services, corrections, advocates, family members, law enforcement, and the courts. A complete list of participants is available in **Appendix A** of this document. Patricia A. Griffin, PhD, facilitated the workshop sessions. Sarah Filone, MA, and Katy Winckworth-Prejsnar also provided support.

## About the Workshop

Upon receiving a grant from the Pennsylvania Commission on Crime and Delinquency and the Pennsylvania Department of Public Welfare's Office of Mental Health and Substance Abuse Services in late 2009, the Pennsylvania Mental Health and Justice Center of Excellence was developed as a collaborative effort by Drexel University and the University of Pittsburgh. The mission of the Center of Excellence is to work with Pennsylvania communities to identify points of interception at which action can be taken to prevent individuals with mental illness from entering and penetrating deeper into the justice system.

The Center of Excellence workshops, *Cross-System Mapping* and *Taking Action for Change*, are unique services tailored to each Pennsylvania community. These workshops provide an opportunity for participants to visualize how mental health, substance abuse, and other human services intersect with the criminal justice system.

This workshop is unlike other types of consultations or staff development training programs. A key element is the collaborative process. Meaningful cross-system collaboration is required to establish effective and efficient services for people with mental illness and co-occurring substance use disorders involved in the criminal justice system. This makes the composition of the group extremely important. While some workshops involve advertising to the entire provider community, it is essential in the *Cross-System Mapping* workshops that the organizers gather a group that represents key decision makers and varied levels of staff from the relevant provider systems. Center of Excellence staff work with this group, serving as expert guides to help:

- Create a cross-systems map indicating points of interface among all relevant local systems;
- Identify gaps, opportunities, and barriers in the existing systems;
- Optimize use of local resources;
- Identify and prioritize necessary actions for change; and
- Develop an action plan to facilitate this change.

Upon completion of the workshops, the Cross-Systems Map included in the report is provided in an electronic format. It is meant to be a starting point. The electronic files can be revised over time to reflect the accomplishments and changes in the planning process.

## Objectives of the Cross-Systems Mapping Exercise

The *Cross-Systems Mapping Exercise* has three primary objectives:

1. Development of a comprehensive picture of how people with mental illness and co-occurring substance use disorders move through the Butler County criminal justice system along five distinct intercept points: Law Enforcement and Emergency Services, Initial Detention/Initial Court Hearings, Jails and Courts, Re-entry, and Community Corrections/Community Support.
2. Identification of gaps, resources, and opportunities at each intercept for individuals in the target population.
3. Development of priorities for activities designed to improve system and service level responses for individuals in the target population.

## Keys to Success

### Existing Cross-Systems Partnerships

Butler County's history of collaboration between the criminal justice and behavioral health systems is reflected in a number of existing local efforts that were identified prior to the mapping. For example:

- Butler County Criminal Justice Advisory Board (CJAB)
- Sequential Intercept/Special Populations Taskforce that includes: parole, probation, mental health, law enforcement, crisis, and faith-based representation
- Complex Capability Integration Steering Committee that includes: mental health, criminal justice, children/youth, drug and alcohol, and intellectual disabilities participation

The **Butler County Criminal Justice Advisory Board (CJAB)** was formed and recognized by the Pennsylvania Commission on Crime and Delinquency the summer of 2004. The purpose of having this group meet regularly is to continually monitor the criminal justice system of Butler County and its delivery of justice to all citizens of the County through the operation of the courts and the prison. The memberships include 24 voting members with the following positions: President Judge, Magisterial District Judge, Sheriff, Deputy Sheriff, District Attorney, First Assistant District Attorney, Public Defender, First Assistant Public Defender, Director of County Corrections, Chief Adult Probation Officer, Chief Juvenile Probation Officer, Family Court Administrator, District Court Administrator, Assistant District Court Administrator, County Commissioner, Clerk of Courts, Human Service Director, Mental Health Director, Drug and Alcohol Director, Information Services Director, Warden, and Emergency Services Director. There are also 11 voting members from the community at large. These include two members of the Butler County Bar Association, two community leaders, two human service/victim advocacy providers, one criminal justice vendor, one representative from the Pennsylvania State Police, one representative from local municipal law enforcement, one representative from Butler County Chief of Police Association, and one representative from local government.

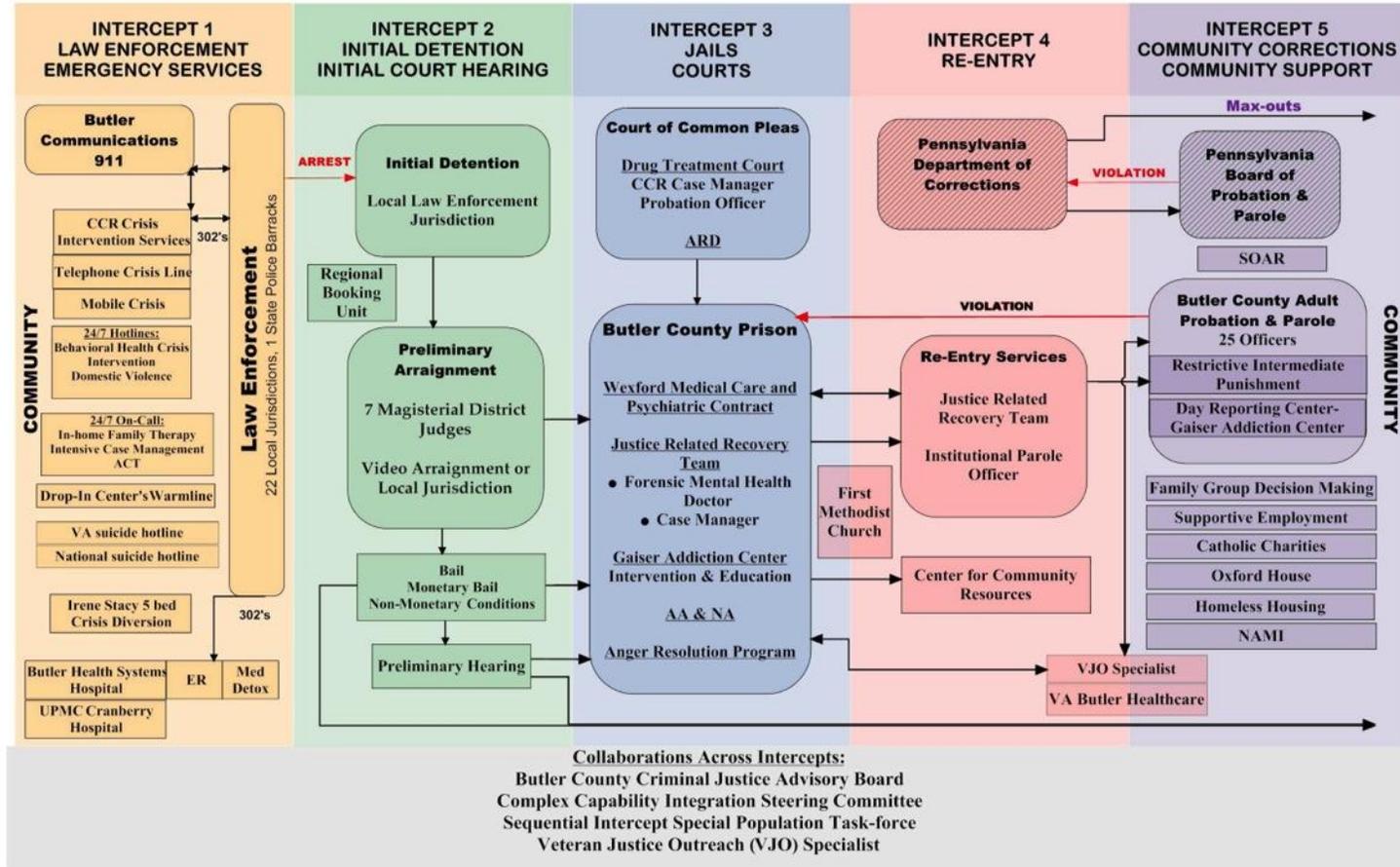
### Representation from Key Decision Makers in the Workshops

- The workshop included wide cross-system representation and involved many of the key decision makers. Opening remarks by Amy Peters, Butler County Mental Health Director, set the stage and established a clear message as to the importance of the workshop. Charles M. Fleischer, Butler County Grant Writer/Criminal Justice Planner, welcomed participants and introduced the facilitator.

### Data Collection

- In addition to the information gained during the workshop, the information in this report was developed from conversations with and questionnaires completed by key stakeholders in Butler County in preparation for the workshop.

# Butler County Cross Systems Map



## Butler County Cross Systems Narrative

The *Cross-Systems Mapping* exercise is based on the Sequential Intercept Model developed by Mark Munetz, M.D. and Patty Griffin, Ph.D.,<sup>1</sup> in conjunction with the National GAINS Center. In this workshop, participants were guided to identify gaps in services, resources, and opportunities at each of the five distinct intercept points.

This narrative reflects information gathered during the *Cross-Systems Mapping Workshop*. It provides a description of local activities at each intercept point, as well as gaps and opportunities identified at each point. This narrative may be used as a reference in reviewing the Butler County Cross-Systems Map. The cross-systems local task force may choose to revise or expand information gathered in the activity.

The gaps and opportunities identified in this report are the result of “brain storming” during the workshop and include a broad range of input from workshop participants. These points reflect a variety of stakeholder opinions and are, therefore, subjective rather than a majority consensus.

### General Description of Services and Cross-System Collaboration

Butler County is a part of the Pittsburgh Metropolitan Statistical Area. As of the 2010 census, the population was 183,862. Butler County was created on March 12, 1800 from part of Allegheny County and named in honor of a hero of the American Revolution, General Richard Butler. The county seat is the City of Butler. Butler County is the home of Moraine State Park, with the 3,000-acre glacial lake, Lake Arthur. Lake Arthur is used for fishing and sailing, and the surrounding park is used for hiking and hunting.

The County has been building a continuum of criminal justice and mental/behavioral health services that provide a basic foundation for continued growth and reorganization on all levels. There are a number of established links, both formal and informal, between the courts, probation, police departments, corrections and the mental health system that include but are not limited to:

- Drug and Alcohol Treatment Court
- Considering Crisis Intervention Team (CIT) training

Butler County provides an extensive and detailed network of care website for individuals, families and agencies concerned with behavioral health. Information about behavioral health services, laws, and related news, as well as communication tools and other features are available at:

<http://butler.pa.networkofcare.org/mh/>

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<sup>1</sup> Munetz, M. & Griffin, P. (2006). A systemic approach to the de-criminalization of people with serious mental illness: The Sequential Intercept Model. *Psychiatric Services*, 57, 544-549.

## Intercept I: Law Enforcement / Emergency Services

### 911

**Butler County Communications** (Director-Steve Bicehouse, Assistant Director-Robert Young) provides 911 services for Butler County. It is located at:

Sunnyview Complex  
120 McCune Drive  
Butler, PA 16001

### Law Enforcement

Butler County has 21 police departments and one Pennsylvania State Police Barracks. The largest local police department is Cranberry Township Police Department with 28 full time officers. Department size varies widely in the county, and some of the smallest departments employ only one officer.

### Crisis Services

**Center for Community Resources (CCR)** offers intervention, assessment, counseling, screening, and referral services 24 hours a day, 7 days a week. CCR employs eight full-time crisis staff, seven office staff, and one part-time employee.

Crisis services are available to any individual via telephone, walk-in, or mobile outreach. CCR also provides follow-up support and referrals to community providers following an immediate crisis.

The CCR toll-free crisis intervention line [1-800-292-3866] is available 24/7 throughout the county. Mobile crisis services are offered from 8:00 am through midnight, seven days a week; and walk-in services are offered 7 days a week from 8:30 am to 4:30 pm. Evening and weekend walk-in appointments can be arranged by calling the crisis line. An estimated 3-4 mobile calls are processed each day.

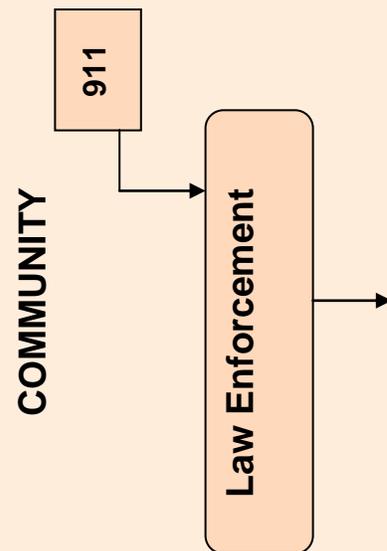
In addition, **Irene Stacy Community Mental Health Center** operates a five-bed crisis diversion center.

### Crisis Lines

Butler County residents have access to several crisis hotlines, including:

- Domestic violence hotline
- In Home Family Therapy – 24/7 hotline
- Blended Case Management – 24/7 hotline
- Assertive Community Treatment Team – 24/7 crisis response hotline

### Intercept 1 Law enforcement



1-800-292-3866

- 24 Hour Victim Outreach Intervention Center (VOICe) Immediate Access Hotline – 1-800-400-8551

The **Grapevine Drop in Center** also operates a peer run warm line, a service that offers free, confidential support for non-crisis related issues.

Local: (724)-431-2488

Toll Free: 1-866-431-2489

### Victims Services

The Pennsylvania Commission on Crime and Delinquency's Victim Resources website provides the following victim services resources for Butler County. Further information can be found at: [http://www.portal.state.pa.us/portal/server.pt/community/find\\_help\\_in\\_your\\_county/14752](http://www.portal.state.pa.us/portal/server.pt/community/find_help_in_your_county/14752)

Victim Service Program	Type of Program	Street Address	City
Victim Outreach Intervention Center	The VOICe is a nonprofit, social service organization committed to providing crisis intervention and supportive services, countywide, to victims of domestic violence, sexual assault and other violent crimes. All services are confidential.	P.O. Box 293	Evans City
Butler County District Attorney's Victim Services	We help victims of all crimes	P.O. Box 1208	Butler
MADD - Western Affiliate Office	We help victims of impaired driving crashes	222 W. Cunningham Street	Butler

In addition, Butler County residents have access to the following resources:

<b>PA Coalition Against Domestic Violence</b> 6400 Flank Drive, Ste. 1300 Harrisburg, PA 17112	<b>daytime:</b> 800-932-4632 <b>website:</b> <a href="http://www.pcadv.org">www.pcadv.org</a>
<b>PA Coalition Against Rape</b> 125 North Enola Drive Enola, PA 17025	<b>daytime:</b> 717-728-9740 <b>24 hour hot line:</b> 888-772-PCAR <b>website:</b> <a href="http://www.pcar.org">www.pcar.org</a>
<b>PCCD Victims Compensation Program</b>	<b>daytime:</b>

<p>3101 N. Front Street Harrisburg, PA 17108</p>	<p>717-783-5153 800-233-2339 <b>website:</b> <a href="http://www.pccd.state.pa.us">www.pccd.state.pa.us</a></p>
<p><b>MADD, PA State Office</b> 2323 Patton Road Harrisburg, PA 17112</p>	<p><b>daytime:</b> 717-657-3911 <b>24 hour hotline:</b> 866-439-6233 (Pittsburgh) 800-848-6233 (Harrisburg) <b>website:</b> <a href="http://www.maddpa.org">www.maddpa.org</a></p>

### Drug and Alcohol Services

The **Single County Authority (SCA)** is the centralized system in Butler County that provides administration, planning, coordination and evaluation of the publicly funded drug and alcohol service system within the area. This system ensures that all needs are addressed and a comprehensive array of services has been implemented for all residents of the county. All services and programs are funded through federal and state allocations and are monitored and/or licensed by the Bureau of Drug & Alcohol Program.

The Butler County Drug and Alcohol Program is located in the County Government Center on 124 W. Diamond Street, Butler, PA. Office hours are Monday through Friday, 8:30 a.m. to 4:30 p.m. The program can be reached during business hours at 724-284-5114. For more information on SCA services, see Intercept 5.

**Butler Memorial Hospital** contains the **Butler Regional Recovery Program** for adults. Services provided are hospital based inpatient detoxification and rehabilitation, outpatient services, partial hospitalization, intensive outpatient, outpatient assessment, once a week counseling, outpatient opiate detoxification, and family intervention.

The **Gaiser Center** operates a residential inpatient treatment unit for intensive, highly individualized treatment for the chemically dependent. Residential treatment stays vary in length from approximately 14 to 90 days.

For an extensive list of Butler County drug and alcohol services, see **Appendix C**.

### Hospitals

Butler County residents have access to:

- Butler Memorial Hospital (724-284-4545)
- UPMC Passavant Cranberry (724-772-5300)

In addition, Butler County Veterans have access to:

- VA Butler Medical Center (800-362-8262) located at VA Butler Healthcare

➤ **Identified Gaps**

- No representative from 911 on Butler County Criminal Justice Advisory Board (CJAB)
- Far distance between some police jurisdictions and the Butler Memorial Hospital
- Multiple ambulance companies in the county – makes crisis coordination difficult
- No established, working relationship between the different ambulance companies and mental health services in Butler County
- No formal non-medical detoxification services – law enforcement often ‘babysits’ intoxicated individuals
- Crisis Intervention Team (CIT) planning was started but is currently at a standstill
  - Local jurisdictions could not spare the manpower for 40 hour training
- Sometimes a cultural divide between criminal justice and mental health systems
- Lower risk nuisance group that keeps showing up within the criminal justice system in Butler County

➤ **Identified Opportunities**

- Considering Crisis Intervention Team (CIT) implementation
- 911 will connect with the crisis hotline if it is requested by the individual calling
- Sequential Intercept Special Populations Taskforce (Meetings between Law Enforcement and Crisis)
  - Began in October and have conducted two meetings to date
- Contract with Franklin and Venango County non-hospital detox for after-hours/weekends
- Butler County CJAB obtained much needed equipment for the Offices of the Sheriff and the District Attorney, the Butler County Prison, and other law enforcement agencies within the County such as bullet proof/stab resistant vests, video security camera equipment.
- CJAB also obtained funding to establish a computer aided dispatch system at the 911 center
- CJAB established a countywide JNET (Justice Network System) that provides for rapid information retrieval for all county criminal justice agencies and police departments. Also, provided personnel with training on JNET 101 and Web CPIN.

## Intercept II: Initial Detention / Initial Court Hearing

### Arrest and Initial Detention

In Butler County, initial detention typically occurs in the Butler County Prison (designated holding cells or areas).

There are also three Regional Booking Centers within the county, located in Cranberry Township and Butler City, that utilize live scan finger printing equipment in addition to in the Troup D State Police barracks, Cranberry Police Department, adult probation, and the jail.

### Preliminary Arraignment

Preliminary arraignment is typically conducted via video arraignment between the hours of 11pm-8am with one of Butler County's seven Magisterial District Judges (MDJs) listed below:

**Kevin P. O'Donnell, District 50-1-01**

121 Sunnyview Circle, Suite 101  
Butler, PA 16001-3597  
Phone: 724-284-5370  
Fax: 724-284-1306

**Timothy Shaffer, District 50-3-01**

520 Kelly Blvd.  
Slippery Rock, PA 16057  
Phone: 724-794-6221  
Fax: 724-794-1807

**Lewis Stoughton, District 50-3-02**

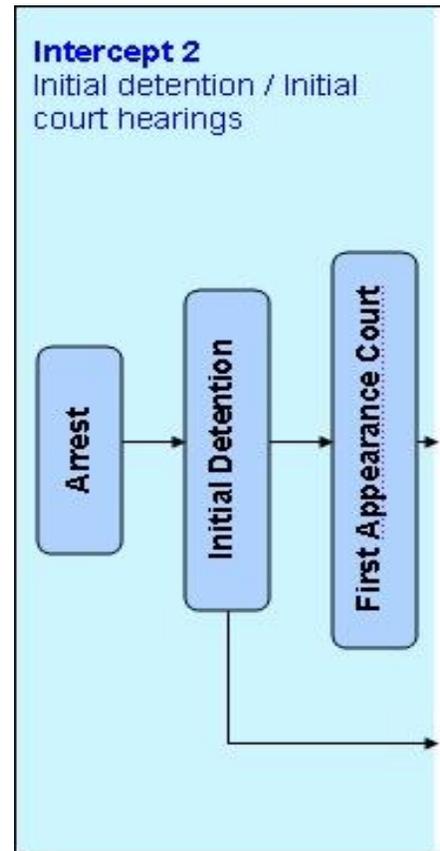
112 N. Main St.  
Chicora, PA 16025  
Phone: 724-445-3366  
Fax: 724-445-7871

**Sue Elaine Haggerty, District 50-3-03**

426 W. Main St.  
Saxonburg, PA 16056-9517  
Phone: 724-352-9465  
Fax: 724-352-4399

**David Kovach, District 50-3-04**

213 Executive Drive  
Suite 140  
Cranberry Twp., PA 16066  
Phone: 724-772-1717  
Fax: 724-772-3217



**Peter H. Shaffer, District 50-3-05**

227 W. Cunningham St.  
PO Box 1208  
Butler, PA 16003  
Phone: 724-431-4854  
Fax: 724-431-4882

**Wayne Seibel, District 50-3-06**

202 E. Main St.  
Evans City, PA 16033-0157  
Phone: 724-538-3960  
Fax: 724-538-4238

The Butler County Magisterial District Judges hear approximately 3,000 cases each year.

➤ **Identified Gaps**

- Very different social economic landscapes in Butler County
- Lack of behavioral health training for Magisterial District Judges (MDJs)
- Each MDJ handles cases differently

➤ **Identified Opportunities**

- Video arraignment capabilities for the last 7-10 years
- Established three Regional Booking Centers within the county (Cranberry Township and Butler City) utilizing state-of-the art technology
- Butler County CJAB created a Police/Magisterial District Judge Video Arraignment System which is county-wide and reduces law enforcement time spent processing offenders and improved court scheduling of cases and established video conferencing between the courthouse and local/state prisons

## Intercept III: Jails / Courts

### **Butler County Prison**

Butler County Prison is located at 202 South Washington Street in Butler and is presided over by Warden Rick Shaffer. The facility was built in 2010 and has the capacity to house 500+ inmates. As of February 2012, the census was 360 individuals, 50 of which are federal or state inmates. The Butler County Prison processes approximately 7-8 admissions each day.

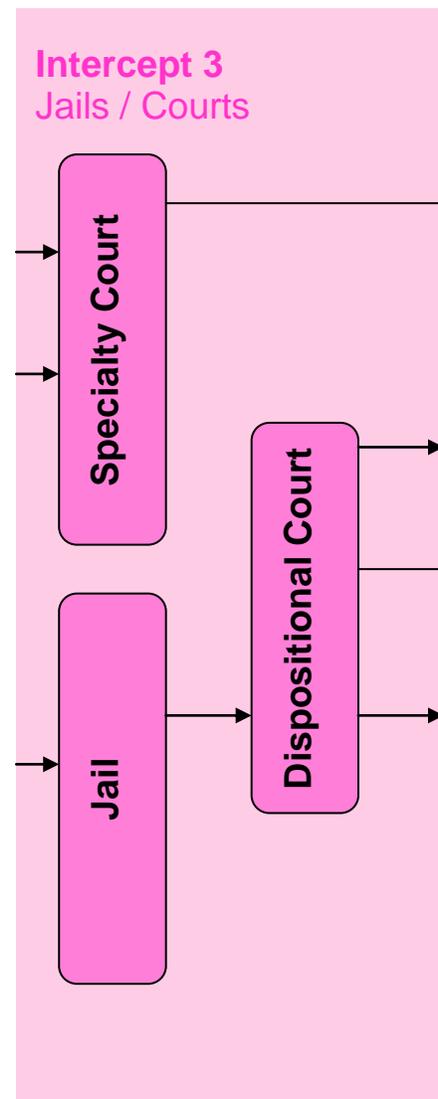
### **Mental Health and Substance Abuse Services**

Individuals are screened for suicide and other risk factors during intake. **Butler County Corrections Counselors** see the individual immediately if there are any concerns with the inmate. If there are no concerns, the individual is typically seen by the corrections counselors within 24 hours. This appointment includes an additional 64-question screen, which taps into both mental health and substance use issues. The prison medical staff will see the individual within 14 days unless the intake officer, Captain, or counselor, have a concern.

The Butler County Prison contracts with **Wexford Health Sources** for medical and psychiatric services that include 12 hours of psychiatric time each week.

In addition to the Wexford Health Sources contract, a select group of inmates (approximately 30 individuals) receive mental health services through the **Justice Related Recovery Team (JRRT)**. Justice Related Recovery Team utilizes a Licensed Professional Counselor. Since October 2009, the primary focus of this team has been to provide mental health treatment/ case management to individuals ages 18 and above, diagnosed with a mental illness, and incarcerated in the Butler County Prison. The goal of treatment is to improve recovery/resiliency skills and reduce recidivism upon release (for more information on reentry Justice Related Recovery Team services, see intercept 4). Inmates are typically referred to the JRRT by the jail counselor if severe and persistent mental health issues are suspected. Justice Related Recovery Team participants have weekly appointments with the Licensed Professional Counselor, and have access to medications outside the Wexford Health Sources formulary. The team was initially funded through a Staunton Farms Foundation grant but is now sustained through the county MH/MR office.

Approximately 30% of the jail population is currently on psychotropic medication. Of these 120 individuals, 30 are treated through the Justice Related Recovery Team, and the remaining 90 are served through the Wexford Health Sources contract.



The **Gaiser Center** provides drug & alcohol intervention and education (not treatment) services at the Butler County Jail. This allows the jail-detained individual to begin a program of recovery prior to being released.

In addition, inmates have access to a faith based **Celebrating Recovery** addictions/co-occurring group mentoring program, a faith based **Anger Resolutions** program, **Narcotics Anonymous**, and **Alcoholics Anonymous**.

## **Courts**

Since 2011, Butler County has operated a **Drug Treatment Court** supervised by Judge William Shaffer. This specialized court docket aims to serve older individuals with a high risk for substance use related recidivism. Participants progress through four stages of the court and graduate in approximately 15 - 18 months. Services include drug and alcohol assessments, level of care recommendations, and intensive case management throughout treatment. Currently (in the 13<sup>th</sup> month of operation), the drug treatment court has 11 participants, and will likely be increased to a full docket of 25-30 individuals in the future.

Butler County also has a **DUI “fast track” program**. This program is dedicated to individuals with DUI charges and allows for expedition of the court process through a “one stop shop” model for linkage to probation and ancillary services. Approximately 800-900 individuals go through this program each year.

In addition, the District Attorney’s Office oversees an **Accelerated Rehabilitative Disposition (ARD)** program for first time non-violent offenders. The ARD Program is an alternative to incarceration and typically requires: payment of or making arrangements for the payment of court costs and supervisory fees; and successful completion and payment for any treatment, group therapy, counseling or intervention group program ordered by the court. An offender who successfully completes the program will have his/her criminal record expunged (except for purposes of ARD consideration and/or sentence enhancement in the event of a subsequent offense).

### ➤ **Identified Gaps**

- Medical Assistance benefits are cut off as soon as individuals enter jail (Jail provides a weekly list to County Assistance Office)
- Restarting or starting Medical Assistance benefits can be a challenge
  - Better success with hand delivering the Medical Assistance forms to the County Assistance Office – This requires more time and effort for the Justice Related Recovery Team (JRRT) case manager
- Individuals that have a serious mental illness (SMI) are not able to enter Drug Court. The court does not have the capacity/resources to help these individuals succeed.

### ➤ **Identified Opportunities**

- Plans to increase the docket for Butler County’s Drug Treatment Court
- Great success so far with the Drug Treatment Court
  - The wrap around services are highly effective
- Veteran Justice Outreach (VJO) Specialist (Brad Schaffer) goes into the jail to provide services to veteran inmates. For more information see **Appendix D**
- Crisis training conducted in the jail by Center for Community Resources (CCR)

- Justice Related Recovery Team services start in the jail and follow inmates once they are released
  - Initially funded through a Staunton Farms grant
- VERY few 304s since Justice Related Recovery Team (JRRT) began in the jail
- Good working relationship between Justice Related Recovery Team (JRRT) case manager with the County Assistance Office
- Jail sends out a list to Center for Community Resources (CCR) so that they know when a client is being released
- Community service programs in the jail gives confidence and responsibility to inmates
- CJAB implemented the Aztec Learning System within the Butler County Prison, which enables inmates to work toward their GED's and prepare for employment after release from incarceration

## Intercept IV: Reentry

### Reentry Services

Upon release, Butler County inmates receive three days of aftercare medication and continued caseworker services in the community.

Some Butler County inmates are eligible to participate in a **work release program** to facilitate reentry planning. This program allows nonviolent offenders to work 40 hours each week during incarceration. Work release is typically utilized by individuals who were employed prior to incarceration, however if an offender is able to obtain employment while in jail he/she is also eligible for the work release program.

Similarly, Butler County inmates have access to a **community service program**, which allows incarcerated offenders to become involved in unpaid service projects within the community.

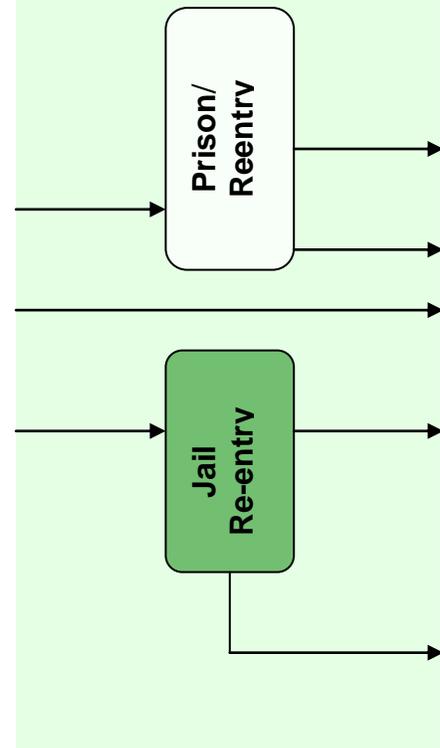
Service coordinators from **Center for Community Resources** conduct in-jail needs assessments three to four weeks prior to an individual's release date. These coordinators provide assessments, referrals, linkages to various resources, and coordination of services to prepare individuals for community reintegration. The goal is to link individuals to the following resources: mental health/drug & alcohol treatment, psychiatric services, housing services, employment services, potential employers, vocational services, public benefits (Medical Assistance, Food Stamps, etc), and transportation.

Individuals served by the **Justice Related Recovery Team (JRRT)** while incarcerated continue to meet with the Licensed Professional Counselor until their benefits are reactivated and they can be transferred to a new mental health provider. These individuals also receive more than three days of aftercare medication and have access to as much medication as necessary to sustain him/her until a new psychiatric prescription can be obtained.

As of December 2011, the JRRT has served 107 individuals and has resulted in an 8% recidivism rate for this particular population. 13 individuals have violated their conditions of probation and 9 individuals have been re-arrested on a new charge. Utilizing the statistics provided by the Bureau of Justice Statistics (BJS) report a national recidivism rate of 16% for individuals released during the previous calendar year. This rises to 62.5% after three years. It must be noted that this program has only been serving individuals for two years and that if probation violations are factored in the recidivism rate increases to 16%.

Coupled with a favorable recidivism rate is the reduction in jail days served by program participants. The list of 107 individuals was examined to determine the projected minimum dates and the date they were actually released from Butler County Prison. The difference was calculated. This list was then cross referenced to ascertain earned days and specific indicators from the adult probation office. Cases of missing information, no difference between the dates, transfer, or program disruption were not included in this sample. The resulting sample includes 48 program participants.

### Intercept 4 Reentry



The following is the list of indicators used to evaluate the program participants:

1. Reporting to probation as directed
2. Drug and alcohol relapse as indicated by positive urinalysis
3. Re-arrest
4. Probation Violation
5. Compliance with recommended mental health/drug and alcohol treatment

Description	Number of individuals	Percentage	Projected minimum date-earned days-release date=	Calculated at \$60.00/day for BCP	Comments
High Success (achieved 4 - 5 indicators)	27	56%	3416 days	\$204,960	
Moderate Success (achieved 2-3 indicators)	5	10%	1018 days	\$61,080	
Low Success (achieved 1 indicator)	2	4%	219 days	\$13,140	
0 indicators	3	6%	739 days	\$44,340	
Maxed out out of county/unknown	9	19%	278 days	\$16,680	Unclear as to current disposition
In Residential Treatment, unable to assess	1	2%	43 days	\$2580	
Probation revoked	1	2%	38days	\$2,280	
<b>Total</b>	<b>48</b>	<b>99%</b>	<b>5751 days</b>	<b>\$345,060</b>	

➤ **Identified Gaps**

- Often time lapses for reinstatement for Medical Assistance for newly released inmates (cannot start an application more than ten days prior to release)
- Varying time period for reactivating Medical Assistance benefits
- Difficulty scheduling a follow-up medication appointment for newly released inmates who receive three days of aftercare meds
  - Challenge of having sufficient psychiatrist coverage
- Have Institutional Parole Officer but lacking an Intensive Parole Officer
- Lack of housing for newly released inmates
- Homeless system is limited
- Lack of a reentry case manager for entry into jail, follow-up, and transition for inmates leaving the jail
- Roughly half of Justice Related Recovery Team's caseload lack housing once they leave jail

➤ **Identified Opportunities**

- Center for Community Resources does a needs evaluation before an inmate leaves, starts the process for county funded medication, or starts an application for reinstating healthcare insurance
- County prescriptions are prescribed utilizing a formulary developed by community psychiatrists
  - Non-formulary medications may be authorized by Butler County Human Services
- Butler County CJAB established a Prisoner Reentry Committee. This committee is actively working on designing and implementing a Prisoner Reentry Program.
- Revising parole plans with Judge Shaffer's signature could address the gap in aftercare meds with an add-on of the prescription to the plan
- 80% success rate with the Justice Related Recovery Team (wrap around services)
- Expanding the work release program for inmates (the current work release programs are usually for inmates that had a job before and were able to keep working while in jail)
- Starting Over After Record (SOAR) workshops are provided one day a month in the Butler County Prison to those on work release. The program helps with Social Security with a success rate between 75-80%. It provides the support and community connections needed by ex-offenders in order to stabilize their lives and get the needed assistance while also learning job search techniques and assessing their own skills to prepare for employment.
- Butler County CJAB established video conferencing capabilities between the county and the state correctional facilities
- CJAB implemented the SAVIN (State Automated Victim Information Notification System) which automatically notifies victims, etc. upon the release of an inmate

## Intercept V: Community Corrections / Community Support

### **Butler County Adult Probation**

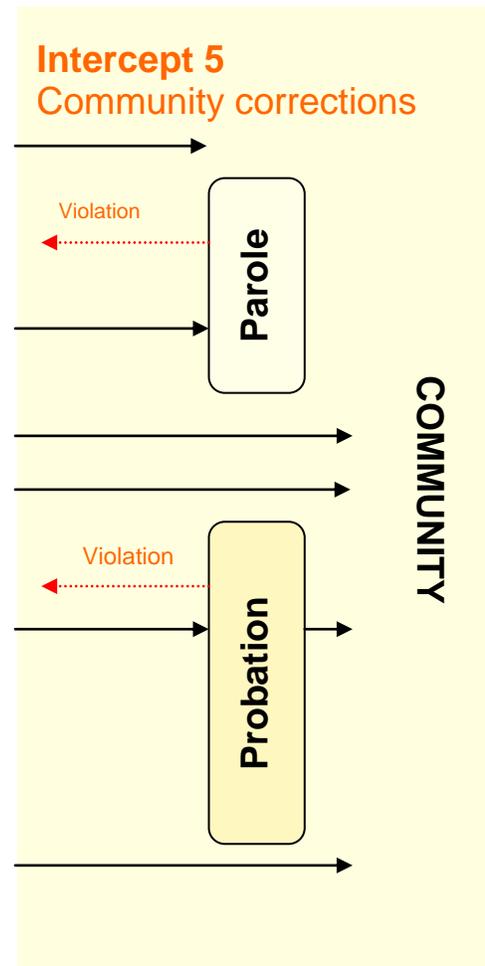
Butler County Adult Probation employs 25 officers including: one intensive probation officer for drug court participants, seven general case load officers, three officers designated for electronic monitoring cases, one sex offender officer, one ARD DUI officer, an institutional probation officer, and several administrative general case load officers.

Individuals assigned to electronic monitoring are required to wear or carry an electronic device that transmits the offender's location to a receiver maintained by criminal justice personnel. The offenders are confined to their own residence except for pre-approved excursions for medical treatment, employment, performance of community service work, drug/alcohol treatment or counseling and religious functions

### **Butler County Day Reporting Center Program (DRC)**

The **Butler County Day Reporting Center Program (DRC)** is a Restrictive Intermediate Punishment sentencing alternative that can accommodate approximately 25 Level 3 and 4 offenders. These offenders must be pre-approved for the program, reside in Butler County, and meet the criteria for drug and alcohol dependency. This program allows them to remain in the community and receive appropriate substance abuse treatment while abiding by all of the rules and regulations of the DRC. The DRC is located at the Adult Probation sub-office at 227 West Cunningham Street in Butler. While involved in this program the clients have both a probation officer and a drug & alcohol case manager. The following are some important highlights of this program:

- The District Attorney's office determines whether an individual is a Level 3 or 4 offender and refers him/her to the Day Reporting Center probation officer. The probation officer then refers the individual to the drug & alcohol case manager to determine if there is a need for drug & alcohol treatment. If a drug & alcohol problem does exist, the individual will have immediate contact with the Day Reporting Center probation officer to be pre-approved for the program or will schedule an appointment for preapproval within seven working days.
- When the individual is accepted into the DRC Program, the probation officer and the case management specialist develop an individualized treatment/ supervision plan. The probation officer schedules the reporting requirements for each individual. Participants will report/and or be seen on a daily basis for a minimum of four months, and then with recommendation be stepped down in their reporting.



- In the beginning, the primary focus is on compliance with the treatment recommendations. Urinalysis testing is also conducted at the DRC on a random basis. The D&A case manager continues to closely monitor client's attendance, progress, and all other aspects involving treatment. Weekly updates from treatment providers ensure clients are attending, participating, and receiving necessary services.
- Participants are not given credit for time spent in an inpatient drug and alcohol facility or halfway house, and they must serve a minimum of six months in the DRC Program.
- Individuals may be placed on Electronic Monitoring/House Arrest, the SCRAM unit, or any other specialized equipment to monitor their compliance with the conditions of the program.
- Participants will receive ongoing case management services for needs such as housing, employment, GED classes, training, etc.
- If unemployed, participants are placed on an intensive employment search and directed to perform ten hours of community service per week until employment is secured. If employment is not an option, the offender will perform 30 hours of community service per week to occupy their time in a positive fashion.
- Sanctioning of participants who fail to adhere to the conditions of the DRC Program occurs in accordance with established adult probation department policies and procedures (including written warnings, administrative hearings, arrest and detainers).
- Individuals successfully completing the DRC Program are reassigned to another caseload within the Adult Probation department (less intensive level of supervision) for the remainder of their intermediate punishment term.

As of November 2006, the DRC program has saved the County of Butler 16,980 incarceration days, which equates to a significant cost savings in the area of \$895,960.

### **Employment Services**

The **Starting Over After Record (SOAR)** workshop, facilitated by the Center for Community Resources, is offered weekly in the One-Stop. Co-facilitated by the local crisis intervention agency, the county's drug & alcohol program, the Office of Vocational Rehabilitation (OVR) and the One-Stop, the workshop is designed to provide the support and community connections needed by ex-offenders in order to stabilize their lives and get the needed assistance while also learning job search techniques and assessing their own skills to prepare for employment. The majority of SOAR participants are individuals with co-occurring disorders.

Butler County residents also have access to a **supported employment program** that provides specialized case management with a peer component. In order to be eligible for this program, individuals must meet the criteria for blended case management

### **Housing**

The **Center for Community Resources (CCR)** operates a **Homeless Case Management Program**, which provides permanent supportive housing assistance for chronically homeless, disabled consumers (over the age of 18) with a mental health disorder and/or struggles with substance abuse. Housing is provided at various apartment locations.

CCR housing Services include:

- Emergency Shelter
- Permanent Supported Housing
- Case Management
- Life Skills Training
- Outreach and Advocacy
- Peer Support
- Vocational/Educational Support
- Participant Savings Plan

**Irene Stacy Community Mental Health Center** provides a **Transitional Care Center for Mental Health**. This 16-bed residential facility is a long-term structured residence and is a collaborative effort between the Department of Veterans Affairs Medical Center in Butler, Butler County MH/MR/D&A Program, and the Irene Stacy Community Mental Health Center, with additional support from Armstrong County and Value Behavioral Health. A Long Term Structured Residence (LTSR) is a highly structured mental health treatment facility designed to serve people who are eligible for hospitalization but who can receive adequate care in the LTSR. The Transition Care Center aims to enable individuals to avoid State Hospitalization and receive extended care within their community. Residents typically remain at the Transitional Care Center for an average of 4-6 months.

In addition, Butler County has four **Oxford Houses**. These three-fourths houses will accept residents with criminal justice involvement if current residents vote for inclusion and the individual is able to pay for his/her portion of the house expenses.

**VA Butler Healthcare** provides continuous services and housing resources for eligible Veterans to break the cycle of homelessness and unemployment. For more information contact Dan Slack ([Daniel.Slack@va.gov](mailto:Daniel.Slack@va.gov)), Homeless Program Coordinator, 800-362-8262 (ext. 2439)

### **Community Services**

The **Grapevine Drop in Center** offers socialization, education, training, and self-help groups geared towards recovery. Daily activities include trips, games, arts and crafts, and pre-vocational training. The Drop in Center operates Sunday through Saturday, 11:00 AM - 7:00 PM.

**Butler County National Alliance on Mental Illness (NAMI) PA** offers a Family-to-Family Education Program, 12-week course for family caregivers of individuals with severe mental illnesses. The course is taught by trained family members and all instruction and course materials are free to class participants. The local chapter can be reached at **(724) 431-0069** or [butlernami@hotmail.com](mailto:butlernami@hotmail.com).

### **Drug and Alcohol**

The **Single County Authority (SCA)** provides a variety of services including:

- Initial Client Screenings - Basic information is gathered and an assessment is scheduled.

- Assessment- A face-to-face appointment during which the necessary level of care is determined, the provider is selected, length of stay is planned, aftercare is discussed, and referral to case management services is obtained.
- Information/Referral Services
- Intensive Case Management- This level of information and referral service is for those individuals who present several needs and lack the skills to meet those needs. Length of stay for this level depends on the client's willingness to participate and/or the areas of need that are addressed and can be met.
- Resource Coordination- This level of information and referral service is for those individuals needing a one-time referral for a certain area of need or for those clients needing assistance only for a short period of time to attain their areas of need.
- Funding - Funding for treatment services is available to eligible individuals. The individual's case manager determines eligibility before a referral is made for treatment services, this will determine the opportunities for funding sources.

In addition, the **Ellen O'Brien Gaiser Addiction Center** provides a variety of services including:

- Inpatient Non-Hospital Treatment program - This program combines rehabilitative and residential care in a "home-like" environment, through individualized client assessment and structured treatment through a 12-step model for residential treatment. Length of stay is variable and depends on the individualized treatment plan.
- Intensive Outpatient Program (IOP)- Provides treatment for those individuals who function within a home environment, yet are unable to abstain from alcohol or other drugs. The evening designed program consists of two, 3-hour groups and one, 2-hour group (total 8 hours in a group setting) and one, 1-hour individual session with a therapist weekly. Treatment length is eight weeks for a total of 24 group sessions. Individuals are also required to provide documentation of attending AA/NA meetings weekly.
- S.T.O.P. Program (Substance Abuse Treatment Options for Perpetrators of Domestic Violence)- This program works in conjunction with the Intensive Outpatient Program and is specifically designed to offer treatment services to those domestic violence perpetrators (both male and female), who are currently addicted to, or who are abusing alcohol or other drugs. The evening designed program consists of two 3-hour groups and one 2-hour group (total 8 hours in a group setting) and a 1-hour individual session with a therapist weekly. Treatment length is eight weeks for a total of 24 group sessions. Individuals are also required to provide documentation of attending AA/NA meetings weekly.
- Enhanced Intensive Outpatient Program-. This program specifically targets those individuals whose primary drug of choice is heroin and other opiates. A prolonged detoxification process over the program course length of 12 weeks will be offered while participating in this program. The detoxification medication used is Suboxone, which is prescribed and monitored by a licensed medical doctor. The client will spend eight hours per week in a group setting along with a one-hour individual appointment. The program meets for a total of 36 groups.
- Outpatient treatment- Provides weekly counseling either in an individual or group setting. These services usually treat individuals who are maintaining abstinence from mood altering chemicals and are focusing on preventing relapsing into old addictive behavior.

- Day Treatment Community Program – The purpose of Gaiser Addiction Center’s Day Community Reporting Program is to provide an alcohol and other drug (AOD) intervention program to people who are on supervision of the courts in the community, that will enable them, address their relationship with addictive chemicals and to begin a process of recovery. Groups meet Monday through Thursday 9:00 a.m. to 11:00 a.m.
- G.A.I.N. Program (Gaiser Adolescent Intervention Network)-Intervention and education program model designed specifically for adolescents between the ages of 12 and 21 who are at risk for addiction to drugs and/or alcohol or who have been cited for underage possession, transportation, and/or consumption of alcohol or other drugs.

**Gateway Rehabilitation Center** also offers a full continuum of care for adults and adolescents in the treatment of drug and alcohol addiction. Services include:

- Outpatient Groups: Meet once a week for two hours
  - Women’s Therapy Group: Group specifically designed for women in recovery. This group primarily focuses on women’s issues in their journey through recovery, covering various related aspects such as self-worth, stress management, wellness, relationships, and coping skills.
  - Early Education Group: This group is designed for people who are new in recovery and have no (or limited) prior treatment experience. This group is an education based therapy group that focuses on various topics, such as the disease concept of addiction, early recovery education, and coping skills.
  - Relapse Prevention Group: This group is for people who are currently in recovery, or have gone through recent higher levels of care. This is a therapy group that primarily focuses on preventing relapse, coping skills, and any relevant topics related to ongoing recovery.
- Intensive Outpatient Programs: Meets three times a week for three hours
  - Adolescent Intensive Outpatient Program: This program is designed for adolescents who have a problem with drugs or alcohol. The group focuses on early education, relapse prevention, coping skills, a focus on school related topics. Family therapy is also incorporated as part of this program weekly. This program emphasizes a 12-step recovery.
  - Adult Intensive Outpatient Program: This program focuses on adults who have a problem with drugs or alcohol, which emphasizes a 12-step recovery. This program focuses on the disease concept of addiction, early recovery skills, relapse prevention, coping skills, and any other related topics. Family therapy is held weekly as a regular part of this program.

**Irene Stacy Addictive Behaviors Unit** also offers assessment, adult and adolescent outpatient treatment, and Adult and Adolescent Intensive Outpatient Treatment. For an extensive list of Butler County drug and alcohol services, see **Appendix C**.

**Center for Community Resources (CCR)** provides drug and alcohol case management to help individuals with substance use disorders attain/sustain housing, education, employment, transportation, childcare, substance abuse treatment, and healthcare through goal-setting service plans. CCR also offers **Certified Peer Support Specialist** services.

## **Veterans Services**

Butler County is served by the **VA Butler Healthcare**, located at 325 New Castle Road Butler, PA 16001, with business hours Monday through Friday 8:00am - 4:30pm (Phone: 1-800-362-8262).

The **VA Butler Healthcare** (<http://www.butler.va.gov/>) has a **Veterans Justice Outreach (VJO) Specialist** to coordinate forensic services for veterans in the criminal justice system. Butler County is served by **Brad Schaffer** ([brad.schaffer@va.gov](mailto:brad.schaffer@va.gov)). Mr. Schaffer works across all intercepts in Butler County, linking veterans to needed mental health services and veteran benefits. For more information on the VJO Specialist's role, please see **Appendix D**. In addition, more information on the national Veterans Justice Outreach Initiative and the Veterans Health Administration (VHA), please see **Guide 7** – "Information Sheet on Justice-Involved Veterans for Judicial System" located in the Resource Guide Document.

### **Services and Programs at VA Butler Healthcare**

- **Adult Day Health Care (ADHC) Program** [Contact 800-362-8262, ext. 5025]
- **Audiology** [Contact 800-362-8262, ext. 2205]
- **Behavioral Health & Social Services**
- **Caregiver Services** [Contact 724-295-2492]
- **Chaplaincy and Spiritual Services** [Contact 724-287-4781]
- **Community Living Center**
- **Dental Services** [For those eligible] [Contact 800-362-8262, ext. 2205]
- **Domiciliary Services and Substance Abuse Services** [Contact your Primary Care Provider]
- **Former Prisoner of War Program** [Contact 724-295-2492]
- **Homeless Veterans Program** [Contact 800-362-8262, ext. 2439]
- **Hospice and Palliative Care** [Contact 800-362-8262, ext. 2763]
- **Laboratory Services** [Laboratory Services are available Monday through Friday 7:00AM - 4:00PM.]
- **Military Sexual Trauma** [Contact 724-295-2498]
- **Minority Veterans Coordinator** [Contact 800-362-8262, ext. 4318]
- **Nutrition Counseling** [Contact 800-362-8262, ext. 4405]
- **Operation Enduring & Iraqi Freedom/New Dawn and Persian Gulf Era Services** [Contact 800-362-8262, ext. 2493]
- **Optometry and Ophthalmology** [Contact 800-362-8262, ext. 2205]
- **Pharmacy** [Contact 800-362-8262, ext. 2280]
- **Physical Medicine, Prosthetics and Rehabilitation Services**
- **Primary Care Team** [Contact 800-362-8262, ext 2294]
- **Specialty Care Clinic** [Contact 800-362-8262, ext. 2205]
- **Telehealth** [Contact 724-477-5037]
- **Women Veteran Health Services** [Contact 800-362-8262, ext. 2756]
- **Visual Impairment Services Treatment (VIST)** [Contact 724-285-2736]

The **Cranberry Township VA Outpatient Clinic** provides primary care, physical exams, weight management, smoking cessation counseling, routine laboratory, and outpatient behavioral health services (including individual therapy and medication management). Referrals to a psychiatrist in Butler may also be provided through secure videoconferencing from the clinic. The clinic is open 8:00 a.m. - 4:30 p.m., Monday through Friday.

➤ **Identified Gaps**

- Probation can spend long hours at the Butler Health System Hospital Emergency Room when their probationers are in need of emergency psychiatric services
- MH/MR receives a broad, quarterly list from the Department of Corrections (DOC) of every Butler resident in a State Correctional Institute (SCI), however, it is lacking a lot of information
- Multiple incidents where individuals maxed out of state prison and have no reentry services in place (a great deal of aftercare medicine in hand with no housing and no services in place)
- Lack of communication between local probation & parole and state board of probation & parole
- Newly released inmates (who haven't been using since they were in jail) have a hard time getting into D&A long-term treatment because they are technically "clean" and may lack insurance
- No current Forensic Peer Support Specialist in the county
- Newly released inmates are sometimes forced into homelessness for a night in order to make them eligible for housing services

➤ **Identified Opportunities**

- Butler County CJAB established a permanent Grant Writer/Criminal Justice Planner position, which has contributed to the submission of forty-four (44) concept papers/grant applications totaling \$2,886,165.
- Day Reporting Center (Gaiser Center) has the capacity to provide more services
- Probation has a Pennsylvania Commission in Crime and Delinquency (PCCD) grant to do Restrictive Intermediate Punishment
- VJO Specialist (Brad Schaffer) works with probation for any veterans on probation or parole
- County is building a solid relationship with state parole in the area
- County is developing a Family Group Decision Making initiative
- Forensic peer support specialist trainer in the community
- Small amount of money set aside in MH/MR budget for a peer support specialist
- Oxford House (democratically run) has gone into the jail to interview inmates
- NAMI has regular 'family-to-family' courses for the county

## Butler County Priorities

Subsequent to the completion of the *Cross-Systems Mapping* exercise, the assembled stakeholders began to define specific areas of activity that could be mobilized to address the gaps and opportunities identified in the group discussion about the cross-systems map. Listed below are the priority areas identified by the workshop participants and the votes received for each proposed priority.

### Top Priorities

1. Mental Health First Aid Initiative (10 Votes)
2. Improve collaboration at Intercept One (including 911) (7)
3. Fill gaps on aftercare medications (7)
4. Expand housing options generally (6)

### Additional Priorities

- Improve case management continuity of care upon entry to jail (5 votes)
- Outreach to MDJs in order to solicit buy in (5)
- Expand MH mentoring options (NAMI Connections, Grapevine, formal peer-to-peer supports) (4)
- Establish transportation options (4)
- 25 bed crisis stabilization unit with appropriate staff (3)
- Expand Justice Related Recovery Team (2)
- Single point of contact at county assistance office (2)
  - Explore COMPASS access
  - Explore community partnerships with DPW
- Create housing options for sex offenders (1)
- Consider Reentry pod in jail (1)
- Improve communication with Pennsylvania DOC re: reentry/consider DOC reentry option
- Therapeutic Community

## Butler County Action Plan

<b>Priority: Moving Forward</b>			
Objective	Action Step	Who	When
1st draft of report	CoE will send map and action plan draft next week	CoE Staff	1 week
	Full draft within two weeks	CoE Staff	2 weeks
	Review the first draft of the report	CJAB Members/ Cross Systems Mapping Subcommittee	2/23/12 CJAB meeting

<b>1. Priority Area 1: Mental Health First Aid (10 Votes)</b>			
<b>Work Group: Patricia, Marty, Lieutenant, Phil, Jim</b>			
Objective	Action Step	Who	When
1.1 Assess value of Mental Health First Aid (MHFA)	Attend training in Beaver County (if Beaver consents)	<ul style="list-style-type: none"> <li>• Lt. Meyer will contact Chief Kramer</li> <li>• Patricia McLean</li> <li>• Dr. Anderson</li> </ul>	Lt Meyer has a meeting with the Chiefs tomorrow (2.10.12) and will send an update to the group
	Email follow-up progress with the Cross Systems Mapping Group		
	Following training, group will make recommendation		
1.2 Implement MHFA Butler	Present a recommendation to CJAB to include: who, why, how much \$\$, benefits to consumers		First CJAB following training
	Preliminary contact with Staunton Farm		



<b>Priority Area 2: Improve collaboration at intercept one (including 911) (7 Votes)</b>			
<b>Work Group: John, Betsy, Lieutenant, Mary</b>			
Objective	Action Step	Who	When
2.1	Improve information sharing between systems	<ul style="list-style-type: none"> <li>Meet with 911 and crisis</li> <li>Invite 911 to be a member of CJAB</li> <li>Representative from BMH hospital placed on CJAB to decrease time probation spends at BMH with MH people</li> </ul>	Marty will invite the hospital  By 3/30/2012
2.2	Increase awareness about the current intercept two process	<ul style="list-style-type: none"> <li>Initiate a conversation with an individual who knows this system better</li> </ul>	

<b>Priority Area 3: Fill gaps on aftercare medications (7 votes)</b>			
<ul style="list-style-type: none"> <li>○ Add to parole plan</li> </ul>			
<b>Work Group: Susan, Amy, Renee, Marty, Dave</b>			
Objective	Action Step	Who	When
3.1	Streamline system – decrease time for prescriptions	<ul style="list-style-type: none"> <li>During pre-release – CCR assessment</li> <li>Identify medication recipients due for discharge at least one month out</li> <li>Pharmacy committee meeting</li> </ul>	Susan –Center for Community Resources  Jail, behavioral health, etc.  ASAP

<b>Priority Area 4: Expand housing options generally (6 votes)</b> <b>Work Group: Amanda, Doug, Brad, and Donna</b>				
Objective		Action Step	Who	When
4.1	Explore Oxford Housing for Reentry (Use it as Pilot)	Learn details of Oxford running costs and functions (democratic)	Donna	2 weeks
		Contact landlords with houses, and create incentives (clean up houses, maintain properties, creating a partnership) They would also have a contact person at probation and Human Services	Amanda & LHOT	2 weeks
		Explore the Fairweather Lodge Model (The county has explored this option in the past, however, it didn't seem successful)		
		Look to <u>Lawrence County</u> - Developed innovative reentry/housing initiatives. Their Fairweather Lodge in Lawrence County contracted with the county's MH/MR and became the drivers for the County's transportation services		
4.3	Explore grants for larger program or additions to oxford	Watch for grant announcements (PCCD and HUD)	Amanda & LHOT	Funding might be announced Jan 2013 thru July 2013
4.4	Develop working relationship with Butler County Probation			

## Conclusion

During the *Cross-Systems Mapping* workshop, participants worked together to improve the continuum of resources available for people with severe mental illness and often co-occurring substance use disorders involved in the Butler County criminal justice system. Butler County is poised to tackle a number of critical issues that will improve services for this group. The assembled stakeholders spent time gaining a greater understanding of their shared systems, as well as crafting strategies related to improving the collaborative infrastructure for the group and addressing the gaps and opportunities at each intercept.

Considerable work has already been undertaken to improve services for people with severe mental illness and often co-occurring substance use disorders involved in the Butler County criminal justice system. The Justice Related Recovery Team is one particular example of a promising Butler County initiative. Local stakeholders participating in the *Cross-Systems Mapping* were clearly interested in building on current successes to better serve this population.

The expansion of the planning group to tackle the priorities established during the *Cross-Systems Mapping* workshop is an essential next step in a true systems change process. It will be important to create effective working relationships with other groups that did not attend the workshop, including County Commissioners, the Department of Veterans Affairs, Social Security Administration, County Administration Office, family members, and local peers. Regular meetings should be held by this larger group to facilitate information sharing, planning, networking, development and coordination of resources, and problem solving.

## Closing

Butler County is fortunate to have a wide range of stakeholders across the mental health, substance abuse and criminal justice systems that have made significant efforts to understand and support the challenging issues discussed in this workshop. The *Cross-Systems Mapping* workshop gave these stakeholders a chance to develop a coordinated strategy to move forward with the identified priorities.

By reconvening and supporting the work of the group in coming months, it will be possible to maintain the momentum created during the *Cross-Systems Mapping* workshop and build on the creativity and drive of key local stakeholders. The Pennsylvania Mental Health and Justice Center of Excellence hopes to continue its relationship with Butler County and to observe its progress. Please visit the Pennsylvania Mental Health and Justice Center of Excellence website for more information, [www.pacenterofexcellence.pitt.edu](http://www.pacenterofexcellence.pitt.edu).

## Appendix A: Participant List

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<p><b>Donna Jenereski</b>                      Director                      Butler County Drug and Alcohol  <a href="mailto:DJenes@co.butler.pa.us">DJenes@co.butler.pa.us</a></p>	<p><b>Mary Lindsay</b>                      Family member  <a href="mailto:Gr8golf@consolidated.net">Gr8golf@consolidated.net</a></p>
<p><b>Patricia Mclean</b>                      First Asst. DA  <a href="mailto:pmclean@co.butler.pa.us">pmclean@co.butler.pa.us</a></p>	<p><b>Lieutenant Kevin Meyer</b>                      Cranberry Township Police Department  <a href="mailto:Kevin.meyer@cranberrytownship.org">Kevin.meyer@cranberrytownship.org</a></p>

<p><b>Amy Peters</b> Director Butler County Mental Health <a href="mailto:APeters@co.butler.pa.us">APeters@co.butler.pa.us</a></p>	<p><b>Amy Petricca</b> Assistant Director Probation <a href="mailto:apetricc@co.butler.pa.us">apetricc@co.butler.pa.us</a></p>
<p><b>Doug Ritson</b> Director Probation <a href="mailto:dritson@co.butler.pa.us">dritson@co.butler.pa.us</a></p>	<p><b>Mike Robb</b> CJAB Chair Executive Director, Center for Community Resources <a href="mailto:mrobb@ccrinfo.org">mrobb@ccrinfo.org</a></p>
<p><b>Phil Shaffer</b> Treatment Supervisor Butler County Prison <a href="mailto:pshaffer@co.butler.pa.us">pshaffer@co.butler.pa.us</a></p>	<p><b>Honorable William Shaffer</b> Judge</p>
<p><b>Brad Shaffer</b> VJO Specialist Butler Medical Center <a href="mailto:brad.schaffer@va.gov">brad.schaffer@va.gov</a></p>	<p><b>Jim Smith</b> Glade Run Lutheran Services Director Family Services/Clinical Supports <a href="mailto:jsmith@gladerun.org">jsmith@gladerun.org</a></p>
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